

Steward Hospitals

Inpatient Utilization and Total Charges, Steward Hospitals, 2008-2011

| Name of Hospital | Total Discharges | Total Days | AverageLOS | Total Charges | Charge/Discharge |
|-------------------------------------|------------------|------------|------------|----------------|------------------|
| Carney Hospital, 2011 | 5,835 | 31,503 | 5.40 | \$76,701,194 | \$13,145 |
| Carney Hospital, 2010 | 6,545 | 34,948 | 5.34 | \$84,746,924 | \$12,948 |
| Carney Hospital, 2009 | 6,409 | 37,160 | 5.80 | \$86,168,497 | \$13,445 |
| Carney Hospital, 2008 | 6,447 | 38,321 | 5.94 | \$86,695,586 | \$13,447 |
| Change, 2008 or 2009 to 2011 | (612) | (6,818) | (0.55) | (\$9,994,392) | (\$302) |
| Good Samaritan Medical Center, 2011 | 13,610 | 57,127 | 4.20 | \$167,972,023 | \$12,342 |
| Good Samaritan Medical Center, 2010 | 13,218 | 55,563 | 4.20 | \$167,018,436 | \$12,636 |
| Good Samaritan Medical Center, 2009 | 14,058 | 60,710 | 4.32 | \$173,337,810 | \$12,330 |
| Good Samaritan Medical Center, 2008 | 13,576 | 58,838 | 4.33 | \$157,038,770 | \$11,567 |
| Change, 2008 or 2009 to 2011 | 34 | (1,711) | (0.14) | \$10,933,253 | \$774 |
| Holy Family Hospital, 2011 | 11,359 | 53,694 | 4.73 | \$164,999,984 | \$14,526 |
| Holy Family Hospital, 2010 | 10,977 | 50,022 | 4.56 | \$147,092,477 | \$13,400 |
| Holy Family Hospital, 2009 | 10,889 | 50,553 | 4.64 | \$138,448,646 | \$12,715 |
| Holy Family Hospital, 2008 | 11,668 | 55,424 | 4.75 | \$147,240,336 | \$12,619 |
| Change, 2008 or 2009 to 2011 | (309) | (1,730) | (0.02) | \$17,759,648 | \$1,907 |
| Merrimack Valley Hospital, 2011 | 3,697 | 18,118 | 4.90 | \$59,390,179 | \$16,064 |
| Merrimack Valley Hospital, 2010 | 3,873 | 19,596 | 5.06 | \$61,341,310 | \$15,838 |
| Merrimack Valley Hospital, 2009 | 4,134 | 19,956 | 4.83 | \$64,467,601 | \$15,594 |
| Merrimack Valley Hospital, 2008 | 4,172 | 20,425 | 4.90 | \$68,251,278 | \$16,359 |
| Change, 2008 or 2009 to 2011 | (475) | (1,838) | 0.07 | (\$8,861,099) | (\$295) |
| Morton Hospital, 2011 | 6,274 | 25,933 | 4.13 | \$59,913,113 | \$9,549 |
| Morton Hospital, 2010 | 6,702 | 29,886 | 4.46 | \$64,785,213 | \$9,667 |
| Morton Hospital, 2009 | 7,816 | 35,058 | 4.49 | \$77,899,527 | \$9,967 |
| Morton Hospital, 2008 | 7,647 | 35,526 | 4.65 | \$78,474,340 | \$10,262 |
| Change, 2008 or 2009 to 2011 | (1,373) | (9,593) | (0.51) | (\$18,561,227) | (\$713) |
| Nashoba Valley Medical Center, 2011 | 1,913 | 6,098 | 3.19 | \$27,857,111 | \$14,562 |
| Nashoba Valley Medical Center, 2010 | 1,787 | 5,845 | 3.27 | \$27,267,392 | \$15,259 |
| Nashoba Valley Medical Center, 2009 | 1,791 | 6,007 | 3.35 | \$27,712,037 | \$15,473 |
| Nashoba Valley Medical Center, 2008 | 1,914 | 6,749 | 3.53 | \$27,068,627 | \$14,142 |
| Change, 2008 or 2009 to 2011 | (1) | (651) | (0.34) | \$788,484 | \$420 |

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Inpatient Utilization and Total Charges, Steward Hospitals, 2008-2011

| Name of Hospital | Total Discharges | Total Days | AverageLOS | Total Charges | Charge/Discharge |
|--|------------------|---------------|---------------|------------------|------------------|
| Norwood Hospital, 2011 | 13,173 | 60,746 | 4.61 | \$171,132,662 | \$12,991 |
| Norwood Hospital, 2010 | 13,425 | 62,330 | 4.64 | \$174,981,709 | \$13,034 |
| Norwood Hospital, 2009 | 12,778 | 60,455 | 4.73 | \$161,457,404 | \$12,636 |
| Norwood Hospital, 2008 | 12,527 | 61,721 | 4.93 | \$156,545,842 | \$12,497 |
| Change, 2008 or 2009 to 2011 | 646 | (975) | (0.32) | \$14,586,820 | \$494 |
| Quincy Medical Center, 2011 | 5,875 | 29,354 | 5.00 | \$80,999,095 | \$13,787 |
| Quincy Medical Center, 2010 | 6,047 | 31,719 | 5.25 | \$85,572,635 | \$14,151 |
| Quincy Medical Center, 2009 | 6,546 | 32,547 | 4.97 | \$94,120,061 | \$14,378 |
| Quincy Medical Center, 2008 | 6,622 | 33,482 | 5.06 | \$91,252,690 | \$13,780 |
| Change, 2008 or 2009 to 2011 | (747) | (4,128) | (0.06) | (\$10,253,595) | \$7 |
| Saint Anne's Hospital, 2011 | 6,992 | 33,906 | 4.85 | \$109,732,378 | \$15,694 |
| Saint Anne's Hospital, 2010 | 6,638 | 33,545 | 5.05 | \$102,854,819 | \$15,495 |
| Saint Anne's Hospital, 2009 | 5,874 | 29,250 | 4.98 | \$88,026,396 | \$14,986 |
| Saint Anne's Hospital, 2008 | 6,336 | 35,320 | 5.57 | \$94,849,630 | \$14,970 |
| Change, 2008 or 2009 to 2011 | 656 | (1,414) | (0.73) | \$14,882,748 | \$724 |
| Saint Elizabeth's Medical Center, 2011 | 13,913 | 63,537 | 4.57 | \$280,919,739 | \$20,191 |
| Saint Elizabeth's Medical Center, 2010 | 14,131 | 63,789 | 4.51 | \$283,603,703 | \$20,070 |
| Saint Elizabeth's Medical Center, 2009 | 13,203 | 62,445 | 4.73 | \$258,435,343 | \$19,574 |
| Saint Elizabeth's Medical Center, 2008 | 14,180 | 70,929 | 5.00 | \$267,947,762 | \$18,896 |
| Change, 2008 or 2009 to 2011 | (267) | (7,392) | (0.44) | \$12,971,977 | \$1,295 |
| Steward Total, 2011 | 82,641 | 380,016 | 4.60 | \$1,199,617,478 | \$14,516 |
| Steward Total, 2010 | 83,343 | 387,243 | 4.65 | \$1,199,264,618 | \$14,390 |
| Steward Total, 2009 | 83,498 | 394,141 | 4.72 | \$1,170,073,322 | \$14,013 |
| Steward Total, 2008 | 85,089 | 416,735 | 4.90 | \$1,175,364,861 | \$13,813 |
| Change, 2008 or 2009 to 2011 | (2,448) | (36,719) | (0.30) | \$24,252,617 | \$703 |
| % Change, 2008 to 2011 | -2.96% | -9.66% | -6.51% | 2.06% | 5.09% |
| Mass Total, MHDC Inpatient Discharges | | | | | |
| 2011 | 853,207 | 3,923,178 | 4.60 | \$21,195,330,387 | \$24,842 |
| 2010 | 851,154 | 3,929,155 | 4.62 | \$20,478,679,898 | \$24,060 |
| 2009 | 853,447 | 3,970,556 | 4.65 | \$19,701,271,103 | \$23,084 |
| 2008 | 843,309 | 4,067,470 | 4.82 | \$18,630,811,498 | \$22,093 |
| Change, 2008 or 2009 to 2011 | 9,898 | (144,292) | (0.23) | \$2,564,518,889 | \$2,749 |
| % Change, 2008 to 2011 | 1.16% | -3.68% | -4.89% | 13.76% | 12.45% |