

Acute Hospital Financial Performance, By Hospital System: FY11

(continued on next page)

| Multi-Hospital Systems | | | | | | |
|--|------|--------------|------------------|----------------------|----------------|-----------------------|
| Hospital Name | Type | Total Margin | Operating Margin | Non-Operating Margin | Profit (Loss) | |
| Baystate Health Inc., and Subsidiaries | | | | | | \$25,587,000 |
| Baystate Franklin Medical Center | D | -4.57% | -5.24% | 0.67% | (\$3,517,000) | |
| Baystate Mary Lane Hospital | | -4.60% | -5.50% | 0.90% | (\$1,371,000) | |
| Baystate Medical Center | T D | 3.48% | 3.66% | -0.18% | \$30,475,000 | |
| Berkshire Health System | | | | | | \$23,495,842 |
| Berkshire Medical Center | T D | 6.20% | 4.20% | 2.01% | \$21,016,770 | |
| Fairview Hospital | | 5.72% | 4.09% | 1.62% | \$2,479,072 | |
| Cape Cod Health Care and Affiliates | | | | | | \$45,173,073 |
| Cape Cod Hospital | D | 7.59% | 6.94% | 0.65% | \$31,470,229 | |
| Falmouth Hospital | D | 9.21% | 8.04% | 1.17% | \$13,702,844 | |
| Care Group | | | | | | \$95,347,747 |
| Beth Israel Deaconess Hospital - Needham | | -1.36% | -1.98% | 0.62% | (\$746,816) | |
| Beth Israel Deaconess Medical Center | T | 4.50% | 3.48% | 1.02% | \$62,250,000 | |
| Milton Hospital | | 0.30% | -0.53% | 0.84% | \$207,563 | |
| Mount Auburn Hospital | T | 7.94% | 6.46% | 1.49% | \$24,971,000 | |
| New England Baptist Hospital | | 4.27% | 2.69% | 1.58% | \$8,666,000 | |
| Partners Healthcare | | | | | | \$342,314,136 |
| Brigham and Women's Hospital | T | 5.18% | 5.29% | -0.11% | \$121,961,000 | |
| Faulkner Hospital | T | -2.29% | -2.25% | -0.04% | (\$4,145,000) | |
| Martha's Vineyard Hospital (FY12Q2)* | | 1.57% | 3.33% | -1.76% | \$485,136 | |
| Massachusetts General Hospital | T | 7.38% | 6.95% | 0.43% | \$223,913,000 | |
| Nantucket Cottage Hospital | | -19.96% | -24.88% | 4.92% | (\$5,402,000) | |
| Newton-Wellesley Hospital | | 4.95% | 5.20% | -0.26% | \$19,633,000 | |
| North Shore Medical Center | D | -3.34% | -3.42% | 0.08% | (\$14,131,000) | |
| Steward Health Care System | | | | | | (\$38,907,801) |
| Carney Hospital, Inc. | T D | -1.16% | -1.16% | 0.00% | (\$1,281,000) | |
| Good Samaritan Medical Center | D | 0.06% | 0.06% | 0.00% | \$107,824 | |
| Holy Family Hospital | D | -1.43% | -1.43% | 0.00% | (\$2,198,259) | |
| Merrimack Valley Hospital | D | -5.16% | -5.16% | 0.00% | (\$1,165,861) | |
| Morton Hospital and Medical Center | D | -2.46% | -3.64% | 1.18% | (\$3,088,540) | |
| Nashoba Valley Medical Center | | -1.12% | -1.12% | 0.00% | (\$193,648) | |
| Norwood Hospital | | -2.75% | -2.75% | 0.00% | (\$4,276,764) | |
| Quincy Medical Center | D | -18.81% | -17.53% | -1.28% | (\$18,545,553) | |
| Saint Anne's Hospital | D | 7.74% | 7.74% | 0.00% | \$12,664,000 | |
| St. Elizabeth's Medical Center | T D | -7.93% | -7.93% | 0.00% | (\$20,930,000) | |
| Umass Memorial Health Care Inc., and Affiliates | | | | | | \$56,154,704 |
| Clinton Hospital | D | 3.38% | 2.65% | 0.74% | \$891,000 | |
| Health Alliance Hospital | | 5.49% | 5.63% | -0.14% | \$9,230,580 | |
| Marlborough Hospital | | 1.66% | 0.91% | 0.76% | \$1,273,000 | |
| UMass Memorial Medical Center | T D | 3.12% | 3.30% | -0.17% | \$42,852,124 | |
| Wing Memorial Hospital | D | 2.08% | 1.80% | 0.28% | \$1,908,000 | |
| Vanguard Health System | | | | | | (\$2,886,421) |
| MetroWest Medical Center (FY12Q1)* | | -7.13% | -7.24% | 0.11% | (\$4,355,441) | |
| Saint Vincent Hospital (FY12Q1)* | T D | 1.87% | 1.87% | 0.00% | \$1,469,020 | |

Key: T: Teaching Hospital, D: Disproportionate Share Hospital

Notes: Profitability percentages may not add due to rounding

* Most calculations on this page use data reported by hospitals on an October 1 to September 30 fiscal year. Hospitals noted with an asterisk use alternative fiscal year periods.